

Health & Safety Commitment



Safety Vision Statement

Purpose: To send everyone Safe Home Every Day

Scope: This commitment applies to all workers within the Tira NZ & AU

Tira is committed to providing an environment that prioritises the health, safety and wellbeing of our employees, sub-contractors & visitors on all sites. Prevention of harm to all people involved in our operations underpins all business decisions. We believe everyone has the right to a safe work environment and that they return home safe every day.

We embrace these fundamental beliefs:

- The health, safety and wellbeing of our employees is valued above all else.
- By establishing Safety Leadership, Worker Engagement and Risk Management as the three pillars of our health and Safety Strategy we will provide our Business Units with the operational framework to deliver our Health and Safety objectives.
- Tira recognises that excellence in safety is the key to our success and is mutually compatible with excellence in other business areas such as quality, productivity, profitability, and our brand image. Safe, healthy and well looked after workers have a positive impact on all operations and customers and enhance organisational credibility in the communities we work in.
- That all employees share a belief that health and safety is a critical aspect of their job and accept they have an individual responsibility for the safety of themselves, fellow workers, Tira and our clients, to ensure they fulfil their responsibilities at all times and are held accountable by each other.
- That proactive risk management is the key to preventing harm and that measurement and monitoring of proactive performance and safety data plays a critical role in our overall safety success.
- We are always uncompromising in the consistent application of our health and safety processes and systems. Even when things are going well, we don't get complacent and continually strive to be better and find more effective hazard/risk controls – (Safety all of the time). We have confidence in our systems.

We are committed to continuous improvement of our HSE Management Systems and operational compliance. We have established robust systems and procedures that support accurate reporting & recording, identify and control hazards & risks and comply with relevant local legislation. Health & Safety leadership and responsibility is held by all Managers throughout the business with General Managers directly responsible for safety behaviours on the sites within their Business Unit.

We operate a Safety Management System that provides a systematic approach to hazard and risk management practices, compliance with local legislation, codes of practice & Tira safe operating procedures. We are also committed to supporting on-going education & awareness and consultation & involvement of employees to ensure everyone contributes positively to our safety culture.

Values

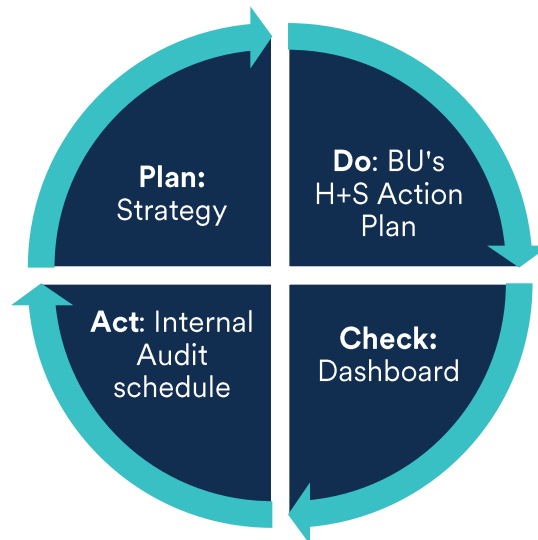


Annual Safety Goals & Strategy

Tira will demonstrate commitment and leadership by tracking improvement goals which have been set by the Senior Leadership Team in consultation with the Board (S-P02).

Strategy

Our Safety Strategy (SP02) is reviewed annually and to ensure it is delivered across the business. Our safety strategy supports the delivery of Operational Business Plans. With the local H&S Committee – actions & measurements are set to directly contribute to achieving the NZ Safety Strategy. General Managers use information to monitor progress weekly and review results in quarterly business reviews.



Health & Safety Commitment

Plan: Our Health and Safety Strategy establishes the company’s Health and Safety goals and direction and provides each business unit the framework to guide the on-going continuous improvement to our safety culture and the context within wider H+S governance objectives.

Do: To ensure a best for whole of business approach – we set the same H&S targets for the NZ & AU Business Units. Each business unit measured by the same information.

Check: The actions identified will be monitored and reviewed on a weekly and monthly basis and is live information available to Managers and is utilised in Monthly Board Reports.

Act: An internal audit schedule will formally review each Business Unit’s progress against the overall company strategy as well as their own BU H+S Action Plan. This will provide guidance to both the Tira Strategy Review and BU H+S Action Plans in 2021 and subsequent years.

Strategic Health & Safety Areas (3 Pillars)

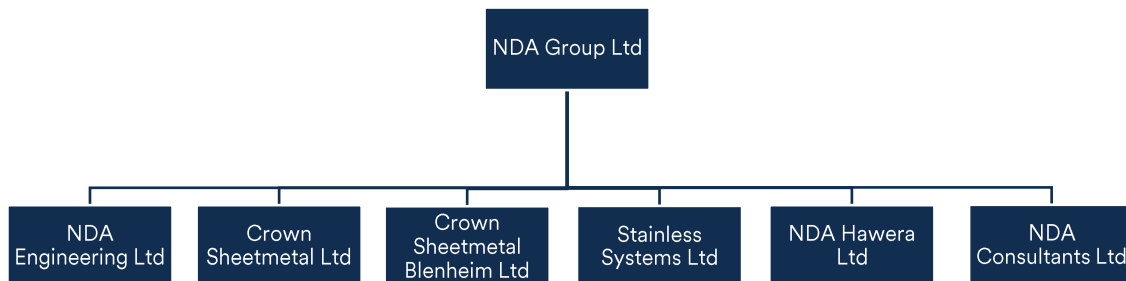
Leadership, Worker Engagement and Risk Management form the three pillars of our health and Safety Strategy. Each Strategic area has detailed elements that establishes the overall picture of success in that strategic area. The outcomes and actions to deliver the goals and objectives will focus in on these elements.

Leadership	Worker Engagement	Risk Management
<p>Involves effectively and visibly governing health and safety at Tira whilst demonstrating commitment to the H&S vision and goals by making it part of the normal decision-making process.</p>	<p>Involves having effective communication between Tira and its workers by engaging and empowering workers, representatives as well as contractors and giving them opportunity to be involved in safety matters that affect them and their jobs.</p>	<p>Is about protecting our staff from both short to long term harm, Tira needs to have effective processes in place to identify, assess, and proportionately control health and safety risks.</p>

Tira will demonstrate commitment and leadership by tracking focus areas which have been set by the Senior Leadership Team in consultation with the Board (S-P 02). The strategy outcomes set are guided by delivering the health and safety strategy within the objectives of the overall objectives.

Company Structure

Tira, through its corporate entities, will ensure that all core roles and responsibilities for health and safety are clearly allocated through its governance structure. Specific health and wellbeing responsibilities for workers and managers will be recorded in position descriptions and roles and responsibilities documents to ensure expectations are clear and people are accountable for these.



PCBU Obligations

Every PCBU has a responsibility to take reasonably practicable steps to ensure the H&S of workers & other persons.

This includes taking reasonably practicable steps to ensure:

- The work environment does not pose risks to health & safety;
- Safe plant, structures & systems of work are provided and maintained;
- There are adequate facilities for workers’ welfare while at work;
- All people receive the appropriate information, training, instructions &/or supervision necessary to protect them from health & safety risks, &;
- The health of workers and the condition at the workplace are monitored so as to prevent workers’ injury or illness.

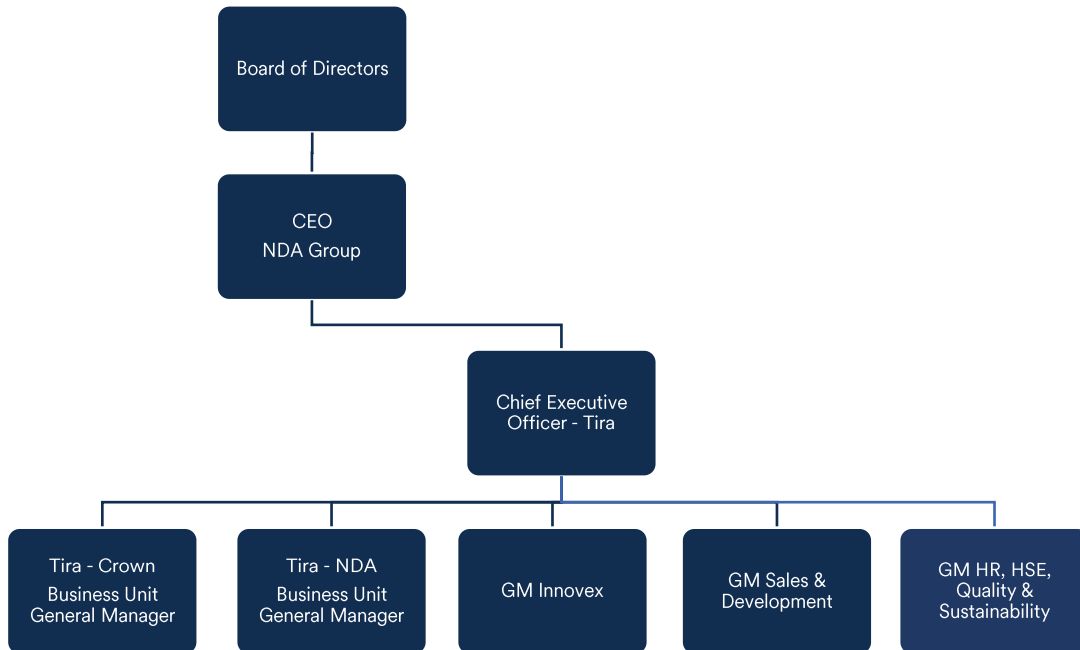
Multiple PCBU’s

Tira is connected with other PCBUs and workers may, at times, work with other PCBUs who all have responsibilities and duties under the Act.

Tira is committed to cooperating with other PCBUs to coordinate and collaborate regarding health and safety processes and policies, so that all workplaces it controls, or influences are safe. Where Tira has overall control of the shared area, it will engage with the other PCBUs to assess shared risks and coordinate the necessary control measures. A competent person will be appointed to coordinate health and safety arrangements in any shared workplace.

Organisational Structure – Officers

These roles have Officer Obligations under the Health and Safety at Work Act (HSAW) 2015 in our business as they exercise significant influence & responsibility over the business and/or their specific business units.



Officer Obligations

These roles must exercise Due Diligence to ensure the PCBU complies with the duty to ensure the H&S of Workers and Others. They do this by taking reasonable steps to:

- Providing safety leadership by prioritising safety at all times
- Proactively acquire & keep up-to-date knowledge of H&S matters for the PCBU
- Understand the nature of the PCBU’s operations & the associated hazards & risks;
- Ensure the PCBU has appropriate resources & processes to eliminate or minimise the risks;
- Ensure that the PCBU has appropriate processes for receiving & considering information regarding incidents, hazards & risks & for responding in a timely way to that information;
- Ensure that the PCBU has, & implements, processes for complying with any duty or obligation; &
- Verify the provision and use of the above resources & processes through reviews & audits.

Practically this will be achieved by implementing the strategies and process outlined in this Charter and Tira’s policies.

The Business Unit Managers extent will span to their specific business unit.

Health & Safety Governance

Our Board of Directors is ultimately accountable and has overall responsibility for ensuring that the organisation complies with the Act and related regulations and codes of practice. Individual board members are officers with specific due diligence obligations under the Act, as set out above. The Board will discuss health and safety matters at each monthly board meeting and will monitor and review health and safety with a view to continuous improvement. To ensure that the Company complies with all relevant New Zealand Health & Safety Legislation and the company policies, the Board will:

- Set & review the Safety Strategy & ensure that this is communicated to the Business Units;
- Establish objectives to support the delivery of the strategy and track achievement of these objectives
- Ensure that the H&S Management Systems are working effectively to ensure that staff are kept safe by:
 - Ensuring that Management develops, implements, audits & regularly reviews & updates the current H&S Management System;
 - Review monthly reports which will include reviews & audits of systems, corrective actions, risks register review, incidents, and injury management;
 - Periodically visiting sites.
 - Having the GM H&S present at a Board Meeting every quarter
 - Ensuring auditing involves an external party.
 - Provides the necessary H+S management personnel resources
 - Ensuring a robust system of consultation and staff engagement on H+S decisions

Measurement, Monitoring & Improvement

Tira has a number of reporting requirements in place to monitor health and safety performance against the key performance indicators set out below and per our Safety Strategy (S-P02).

The GM HSE and HSE Manager have a key role in monitoring and reviewing incidents, health and safety reports, workers turnover, unscheduled leave, ACC claims, and survey results on a regular basis to identify recommendations around health and safety risk and compliance and report these through to the Board so that the Board has oversight of relevant health and safety matters.

Health and safety systems, plans and processes will be regularly reviewed and audited externally to AS/NZ Standards annually. Internal Audits are completed as per Internal Audit Schedule for Workshops, Site Safety Specific Audits are completed by Project. Tira will demonstrate commitment and leadership by tracking improvement goals which have been set by management in consultation with the Board.

Clint Brown
CEO NZ & AU

Date: April 2021